

# Third Quarter Trading Update<sup>1</sup>

# Improved performance in Q3; LFL revenue less pass-through costs +0.5% (+0.7% incl. Kantar); full-year guidance reiterated

| Q3                 | £ million <sup>2</sup> | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | $\Delta$ LFL incl.<br>Kantar |
|--------------------|------------------------|-------------------|-------------------|--------------|------------------------------|
| Reported revenue   | 3,291                  | 5.2%              | 1.9%              | 1.9%         | 1.8%                         |
| Revenue less pass- |                        |                   |                   |              |                              |
| through costs      | 2,725                  | 3.7%              | 0.5%              | 0.5%         | 0.7%                         |
| YTD                |                        |                   |                   |              |                              |
| Reported revenue   | 9,659                  | 2.8%              | 0.5%              | 0.0%         | 0.2%                         |
| Revenue less pass- | •                      |                   |                   |              |                              |
| through costs      | 7,924                  | 1.1%              | -1.2%             | -1.5%        | -1.1%                        |

Improvement in Q3 in major markets and sectors

- Global Integrated Agencies back to growth in third quarter
- Significant improvement in North America and China
- Net new business of \$3.9 billion in first nine months

# Mark Read, Chief Executive Officer of WPP, said:

"WPP's performance in the third quarter is another important step in the strategy we outlined in December 2018 to return the Company to sustainable growth in line with our peers in 2021.

"Our growth in Q3 is encouraging but we are focused on delivering these longer-term goals and know there will be twists and turns along the way. Our guidance for 2019 remains unchanged.

"It continues to be a successful year for new business, with major wins in the quarter including Mondelez and eBay, but just as importantly we are growing and retaining longstanding clients, such as the US Marine Corps and Centrica, who value the depth of our understanding and the longevity of the relationship.

"Yesterday, WPP shareholders voted to approve the Kantar transaction, which will further simplify our business and significantly strengthen our balance sheet, while creating a new partnership for Kantar's future growth and development.

"In the last 12 months, WPP has taken decisive action and made substantial progress on many fronts: we have fewer, stronger agency brands; new leadership in many of our companies; enhanced central teams supporting our companies; and a renewed commitment to creativity, powered by technology. We have cemented our position as the largest partner to the world's leading technology firms and, most importantly, the work we do continues to be highly valued by our clients as we adapt to their changing needs in a dynamic marketplace."

<sup>&</sup>lt;sup>1</sup> As a result of the Board's decision on 12 July to enter into an agreement to sell 60% of Kantar, Kantar is now categorized as an "asset held for sale" in accordance with IFRS 5: *Non-current assets held for sale and discontinued operations*. Accordingly, the Third Quarter Update reports revenue and revenue less pass-through costs, on a geographic and sector basis, excluding Kantar. 2018 comparators have been restated to exclude Kantar. For transparency, we will continue to report results both including and excluding Kantar until FY 2019.

<sup>&</sup>lt;sup>2</sup> Continuing operations

#### **Revenue analysis**

|                                       |        |                   |                             |                       |              |       | $\Delta$ LFL incl. |
|---------------------------------------|--------|-------------------|-----------------------------|-----------------------|--------------|-------|--------------------|
| £ million                             | 2019   | $\Delta$ reported | $\Delta \text{ constant}^3$ | $\Delta  {\sf LFL^4}$ | Acquisitions | 2018  | Kantar             |
| First quarter                         | 2,992  | 1.0%              | -0.8%                       | -1.7%                 | 0.9%         | 2,964 | -1.3%              |
| Second quarter                        | 3,376  | 2.2%              | 0.3%                        | -0.3%                 | 0.6%         | 3,303 | 0.1%               |
| First half                            | 6,368  | 1.6%              | -0.3%                       | -0.9%                 | 0.6%         | 6,267 | -0.6%              |
| Third quarter                         | 3,291  | 5.2%              | 1.9%                        | 1.9%                  | 0.0%         | 3,129 | 1.8%               |
| First 9 months <sup>5</sup>           | 9,659  | 2.8%              | 0.5%                        | 0.0%                  | 0.5%         | 9,396 | 0.2%               |
| Kantar first 9 months <sup>6</sup>    | 1,898  | 2.4%              | 1.2%                        | 1.3%                  |              |       |                    |
| Group first 9 months                  |        |                   |                             |                       |              |       |                    |
| incl. Kantar                          | 11,557 | 2.7%              | 0.6%                        | 0.2%                  |              |       |                    |
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#### Revenue less pass-through costs analysis

|                                    |       |                   |                   |              |              |       | $\Delta$ LFL incl. |
|------------------------------------|-------|-------------------|-------------------|--------------|--------------|-------|--------------------|
| £ million                          | 2019  | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | Acquisitions | 2018  | Kantar             |
| First quarter                      | 2,471 | -1.0%             | -2.8%             | -3.3%        | 0.5%         | 2,496 | -2.8%              |
| Second quarter                     | 2,728 | 0.6%              | -1.3%             | -1.7%        | 0.4%         | 2,713 | -1.4%              |
| First half                         | 5,199 | -0.2%             | -2.0%             | -2.5%        | 0.5%         | 5,209 | -2.0%              |
| Third quarter                      | 2,725 | 3.7%              | 0.5%              | 0.5%         | 0.0%         | 2,628 | 0.7%               |
| First 9 months⁵                    | 7,924 | 1.1%              | -1.2%             | -1.5%        | 0.3%         | 7,837 | -1.1%              |
| Kantar first 9 months <sup>6</sup> | 1,442 | 1.9%              | 0.8%              | 0.8%         |              |       |                    |
| Group first 9 months               |       |                   |                   |              |              |       |                    |
| incl. Kantar                       | 9,366 | 1.2%              | -0.9%             | -1.1%        |              |       |                    |

#### **Third Quarter Review**

#### Revenue

In the third quarter of 2019, reported revenue from continuing operations (i.e. excluding Kantar) was up 5.2% at £3.291 billion. Revenue in constant currency was up 1.9% compared with last year, the difference to the reported number reflecting the weakening of the pound sterling against a number of currencies, but particularly the US dollar. On a like-for-like basis, revenue was also up 1.9%, compared with -0.9% in the first half. Geographically, like-for-like revenue growth in the third quarter was stronger in Asia Pacific, Latin America, Africa & the Middle East and Central & Eastern Europe, with Western Continental Europe and the United Kingdom up strongly, partly offset by North America. South East Asia, Latin America and the Middle East were particularly strong with Africa and ANZ more difficult. By sector, the Group's Global Integrated Agencies were up strongly, but Public Relations and the Group's Specialist Agencies performed less well.

In the third quarter, there was an improvement in revenue less pass-through costs from continuing operations, with constant currency and like-for-like growth of 0.5%, the first quarter of growth since the second quarter of 2018, and significantly stronger than the -2.5% in the first half. All regions showed improvement compared with the first half.

<sup>&</sup>lt;sup>3</sup> Percentage change at constant currency exchange rates

<sup>&</sup>lt;sup>4</sup> Like-for-like growth at constant currency exchange rates and excluding the effects of acquisitions and disposals

<sup>&</sup>lt;sup>5</sup> Continuing operations

<sup>&</sup>lt;sup>6</sup> Discontinued operations

#### **Regional review**

|                           |       |                   |                             |                |       | $\Delta$ LFL incl. |
|---------------------------|-------|-------------------|-----------------------------|----------------|-------|--------------------|
| £ million                 | 2019  | $\Delta$ reported | $\Delta \text{ constant}^7$ | $\Delta LFL^8$ | 2018  | Kantar             |
| N. America                | 1,243 | 3.8%              | -1.8%                       | -1.9%          | 1,197 | -1.9%              |
| United Kingdom            | 426   | 1.4%              | 1.4%                        | 1.5%           | 420   | 1.2%               |
| W. Cont Europe            | 613   | 4.6%              | 3.6%                        | 1.9%           | 586   | 1.8%               |
| AP, LA, AME,              |       |                   |                             |                |       |                    |
| CEE <sup>9</sup>          | 1,009 | 9.0%              | 5.8%                        | 6.9%           | 926   | 6.4%               |
| Total Group <sup>10</sup> | 3,291 | 5.2%              | 1.9%                        | 1.9%           | 3,129 | 1.8%               |
| Kantar <sup>11</sup>      | 650   | 3.4%              | 1.0%                        | 1.4%           |       |                    |
| Group incl.               |       |                   |                             |                |       |                    |
| Kantar                    | 3,941 | 4.9%              | 1.7%                        | 1.8%           |       |                    |

#### **Revenue analysis – Third Quarter**

#### **Revenue less pass-through costs analysis – Third Quarter**

|                           |       |                   |                   |              |       | $\Delta$ LFL incl. |
|---------------------------|-------|-------------------|-------------------|--------------|-------|--------------------|
| £ million                 | 2019  | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018  | Kantar             |
| N. America                | 1,034 | 3.2%              | -2.3%             | -3.5%        | 1,001 | -3.2%              |
| United Kingdom            | 334   | 0.6%              | 0.6%              | 3.1%         | 332   | 2.1%               |
| W. Cont Europe            | 518   | 3.4%              | 2.4%              | 1.7%         | 501   | 1.8%               |
| AP, LA, AME,              |       |                   |                   |              |       |                    |
| CEE                       | 839   | 5.7%              | 2.7%              | 4.0%         | 794   | 4.1%               |
| Total Group <sup>10</sup> | 2,725 | 3.7%              | 0.5%              | 0.5%         | 2,628 | 0.7%               |
| Kantar <sup>11</sup>      | 492   | 3.8%              | 1.3%              | 1.6%         |       |                    |
| Group incl.               |       |                   |                   |              |       |                    |
| Kantar                    | 3,217 | 3.7%              | 0.6%              | 0.7%         |       |                    |

**North America**, although still negative, improved, with like-for-like revenue less passthrough costs from continuing operations down 3.5%, compared with -8.8% in the first quarter and -5.9% in the second quarter. Wunderman Thompson, VMLY&R, Grey and AKQA showed significant improvement compared with the first half.

**The United Kingdom** continued to grow, with like-for-like revenue less pass-through costs from continuing operations up 3.1%, compared with +2.9% in the second quarter and +1.2% for the first half, as Wunderman Thompson, VMLY&R, BCW and AKQA showed significant improvement.

**Western Continental Europe** grew for the first time this year, with like-for-like revenue less pass-through costs from continuing operations up 1.7% in the third quarter, compared with -0.2% in both quarter one and quarter two. Germany, the Group's largest market in the region, showed significant improvement, together with Austria, Belgium, Portugal, Spain, Switzerland and Turkey, with France, Italy and the Netherlands more challenging.

Asia Pacific, Latin America, Africa & the Middle East and Central & Eastern Europe was the strongest performing region, with like-for-like revenue less pass-through costs from continuing operations, up 4.0% in the third quarter, compared with 0.7% growth in the second quarter and 1.1% for the first half. Latin America, the Middle East and Central & Eastern Europe performed particularly well, with Asia Pacific and Africa more difficult. In Asia Pacific, all of the Group's major markets, except China and Thailand, grew, with India,

<sup>&</sup>lt;sup>7</sup> Percentage change at constant currency exchange rates

<sup>&</sup>lt;sup>8</sup> Like-for-like growth at constant currency exchange rates and excluding the effects of acquisitions and disposals

<sup>&</sup>lt;sup>9</sup> Asia Pacific, Latin America, Africa & Middle East and Central & Eastern Europe

<sup>&</sup>lt;sup>10</sup> Continuing operations

<sup>&</sup>lt;sup>11</sup> Discontinued operations

the Group's second largest market in the region, up over 15%. Australia & New Zealand performed below the Group average in the third quarter, with some of the Group's creative and specialist businesses under pressure.

#### **Business sector review**

#### **Revenue analysis – Third Quarter**

| £ million                          | 2019  | $\Delta$ reported | $\Delta \text{ constant}^{12}$ | $\Delta LFL^{13}$ | 2018  |
|------------------------------------|-------|-------------------|--------------------------------|-------------------|-------|
| Global Int. Agencies <sup>14</sup> | 2,542 | 7.0%              | 3.7%                           | 3.4%              | 2,376 |
| Public Relations                   | 241   | 6.0%              | 2.0%                           | 0.4%              | 227   |
| Specialist Agencies                | 508   | -3.5%             | -6.3%                          | -4.8%             | 526   |
| Total Group <sup>15</sup>          | 3,291 | 5.2%              | 1.9%                           | 1.9%              | 3,129 |
| Kantar <sup>16</sup>               | 650   | 3.4%              | 1.0%                           | 1.4%              | 629   |
| Group incl. Kantar                 | 3,941 | 4.9%              | 1.7%                           | 1.8%              | 3,758 |

#### Revenue less pass-through costs analysis - Third Quarter

| £ million                 | 2019  | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018  |
|---------------------------|-------|-------------------|-------------------|--------------|-------|
| Global Int. Agencies      | 2,036 | 4.9%              | 1.7%              | 1.7%         | 1,941 |
| Public Relations          | 225   | 4.5%              | 0.6%              | -0.9%        | 215   |
| Specialist Agencies       | 464   | -1.7%             | -4.7%             | -3.4%        | 472   |
| Total Group <sup>15</sup> | 2,725 | 3.7%              | 0.5%              | 0.5%         | 2,628 |
| Kantar <sup>16</sup>      | 492   | 3.8%              | 1.3%              | 1.6%         | 475   |
| Group incl. Kantar        | 3,217 | 3.7%              | 0.6%              | 0.7%         | 3,103 |

In the third quarter of 2019, like-for-like revenue less pass-through costs in the Group's Global Integrated Agencies was up 1.7%, compared with -3.4% in quarter one and -0.3% in quarter two. This improvement came largely from North America, the United Kingdom and Continental Europe, with Wunderman Thompson, VMLY&R and Grey showing significant improvement compared with the first half. Following the merger, VMLY&R grew in the third quarter both globally and in the United States.

Public Relations, with like-for-like revenue less pass-through costs -0.9%, showed some improvement compared with -1.5% in the first half and -2.6% in quarter two. This was driven by an improving trend in the United Kingdom and Western Continental Europe, partly offset by slightly weaker performance in North America and Asia Pacific.

The Group's Specialist Agencies, with like-for-like revenue less pass-through costs down 3.4%, showed a significant improvement over the -7.1% in quarter two and -5.7% in the first half, with Geometry, AKQA, Brand Consulting and Commarco stronger.

#### **Balance sheet highlights**

Average net debt in the first nine months of 2019 was £4.477 billion, compared to £5.102 billion in 2018, at 2019 exchange rates, a decrease of £625 million. This improvement is largely explained by the disposal of various non-core associates and subsidiaries over the last 12 months (including one of the Group's freehold properties in New York), which in aggregate realised £456 million. Net debt at 30 September 2019 was £4.469 billion, compared to £4.962 billion on 30 September 2018, at 2019 exchange rates, a decrease of £493 million.

No shares were purchased in the first 9 months of 2019.

<sup>&</sup>lt;sup>12</sup> Percentage change at constant currency exchange rates

<sup>&</sup>lt;sup>13</sup> Like-for-like growth at constant currency exchange rates and excluding the effects of acquisitions and disposals

<sup>&</sup>lt;sup>14</sup> Global Integrated Agencies

<sup>&</sup>lt;sup>15</sup> Continuing operations

<sup>&</sup>lt;sup>16</sup> Discontinued operations

#### **Financial guidance**

Our financial guidance for 2019 was previously given including Kantar and remains unchanged, both including and excluding Kantar, as follows:

Like-for-like revenue less pass-through costs down 1.5% to 2.0%

 Headline operating margin to revenue less pass-through costs down around 1.0 margin point on a constant currency basis (excluding the impact of IFRS 16)

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# Appendix

# **Regional Review**

# **Revenue analysis – First Nine Months**

|                           |        |                   |                   |              |        | $\Delta$ LFL incl. |
|---------------------------|--------|-------------------|-------------------|--------------|--------|--------------------|
| £ million                 | 2019   | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018   | Kantar             |
| N. America                | 3,577  | 0.8%              | -4.9%             | -5.8%        | 3,550  | -5.5%              |
| United Kingdom            | 1,334  | 1.4%              | 1.4%              | 1.4%         | 1,316  | 1.2%               |
| W. Cont Europe            | 1,876  | 2.2%              | 2.8%              | 1.2%         | 1,836  | 1.3%               |
| AP, LA, AME, CEE          | 2,872  | 6.6%              | 5.8%              | 6.5%         | 2,694  | 5.9%               |
| Total Group <sup>17</sup> | 9,659  | 2.8%              | 0.5%              | 0.0%         | 9,396  | 0.2%               |
| Kantar <sup>18</sup>      | 1,898  | 2.4%              | 1.2%              | 1.3%         | 1,855  |                    |
| Total Group incl.         |        |                   |                   |              |        |                    |
| Kantar                    | 11,557 | 2.7%              | 0.6%              | 0.2%         | 11,251 |                    |

# **Revenue less pass-through costs analysis – First Nine Months**

|                           |       |                   |                   |              |       | $\Delta$ LFL |
|---------------------------|-------|-------------------|-------------------|--------------|-------|--------------|
|                           |       |                   |                   |              |       | incl.grid    |
| £ million                 | 2019  | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018  | Kantar       |
| N. America                | 2,985 | 0.9%              | -4.8%             | -6.1%        | 2,959 | -5.7%        |
| United Kingdom            | 1,026 | 0.9%              | 0.9%              | 1.9%         | 1,018 | 0.8%         |
| W. Cont Europe            | 1,560 | 0.4%              | 0.9%              | 0.4%         | 1,553 | 0.5%         |
| AP, LA, AME, CEE          | 2,353 | 2.0%              | 1.4%              | 2.1%         | 2,307 | 2.5%         |
| Total Group <sup>17</sup> | 7,924 | 1.1%              | -1.2%             | -1.5%        | 7,837 | -1.1%        |
| Kantar <sup>18</sup>      | 1,442 | 1.9%              | 0.8%              | 0.8%         | 1,415 |              |
| Total Group incl.         |       |                   |                   |              |       |              |
| Kantar                    | 9,366 | 1.2%              | -0.9%             | -1.1%        | 9,252 |              |

# **Business Sector Review**

## **Revenue analysis – First Nine Months**

| £ million                  | 2019   | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018   |
|----------------------------|--------|-------------------|-------------------|--------------|--------|
| <b>Global Int Agencies</b> | 7,416  | 4.0%              | 1.7%              | 1.2%         | 7,130  |
| Public Relations           | 712    | 4.6%              | 1.2%              | -0.6%        | 681    |
| Spec. Agencies             | 1,531  | -3.4%             | -5.5%             | -5.2%        | 1,585  |
| Total Group <sup>17</sup>  | 9,659  | 2.8%              | 0.5%              | 0.0%         | 9,396  |
| Kantar <sup>18</sup>       | 1,898  | 2.4%              | 1.2%              | 1.3%         | 1,855  |
| Group incl.                |        |                   |                   |              |        |
| Kantar                     | 11,557 | 2.7%              | 0.6%              | 0.2%         | 11,251 |

# **Revenue less pass-through costs analysis – First Nine Months**

| £ million                 | 2019  | $\Delta$ reported | $\Delta$ constant | $\Delta$ LFL | 2018  |
|---------------------------|-------|-------------------|-------------------|--------------|-------|
| Global Int Agencies       | 5,894 | 1.9%              | -0.3%             | -0.6%        | 5,786 |
| Public Relations          | 667   | 3.4%              | 0.1%              | -1.3%        | 645   |
| Spec. Agencies            | 1,363 | -3.1%             | -5.3%             | -5.3%        | 1,406 |
| Total Group <sup>17</sup> | 7,924 | 1.1%              | -1.2%             | -1.5%        | 7,837 |
| Kantar <sup>18</sup>      | 1,442 | 1.9%              | 0.8%              | 0.8%         | 1,415 |
| Group incl.               |       |                   |                   |              |       |
| Kantar                    | 9,366 | 1.2%              | -0.9%             | -1.1%        | 9,252 |