

# THIRD QUARTER 2019 TRADING UPDATE

London 25 OCTOBER 2019 In order to utilise the 'safe harbour' provisions of the United States Private Securities Litigation Reform Act of 1995 (the 'PSLRA'), WPP plc is providing the following cautionary statement. This presentation contains certain forward-looking statements – that is, statements related to future, not past events and circumstances – which may relate to one or more of the financial conditions, results of operations and businesses of WPP plc and certain of the plans and objectives of WPP with respect to these items. These statements are generally, but not always, identified by the use of words such as 'will', 'expects', 'is expected to', 'aims', 'should', 'may', 'objective', 'is likely to', 'intends', 'believes', 'anticipates', 'plans', 'we see' or similar expressions. Actual results may differ from those expressed in such statements, depending on a variety of factors including the risk factors set forth in our most recent Annual Report and Form 20-F under "Risk factors" and in any of our more recent public reports. Nothing in this presentation is intended as a forecast, nor should it be taken as such.

Our most recent Annual Report and Form 20-F and other period filings are available on our website at www.wpp.com, or can be obtained from the SEC by calling 1-800-SEC-0330 or on its website at www.sec.gov.

### **Q3 HIGHLIGHTS**

- Further improvement in Q3: LFL revenue less pass-through costs 0.5%, including Kantar 0.7%
- Broad-based by geography: LFL revenue less pass-through costs USA -3.5% (Q2 -5.9%), UK 3.1% (Q2 2.9%), Mainland China -0.4% (Q2 -10.7%)
- Global Integrated Agencies grew LFL +1.7% client losses lapping and improved retention
- Major wins/retentions in Q3: Mondelez, eBay, US Marine Corps, Centrica
- Kantar transaction approved by shareholders
- Group results for 2019 show Kantar as "asset held for sale"<sup>1</sup>
- Further key hires including new Group CFO

Kantar shown as "asset held for sale" in accordance with *IFRS 5: Non-current assets held for sale and discontinued operations.* Revenue and revenue less pass-through costs, on a geographic and sector basis, exclude Kantar. 2018 comparators restated to exclude Kantar. For transparency continue to report results both including and excluding Kantar until FY 2019

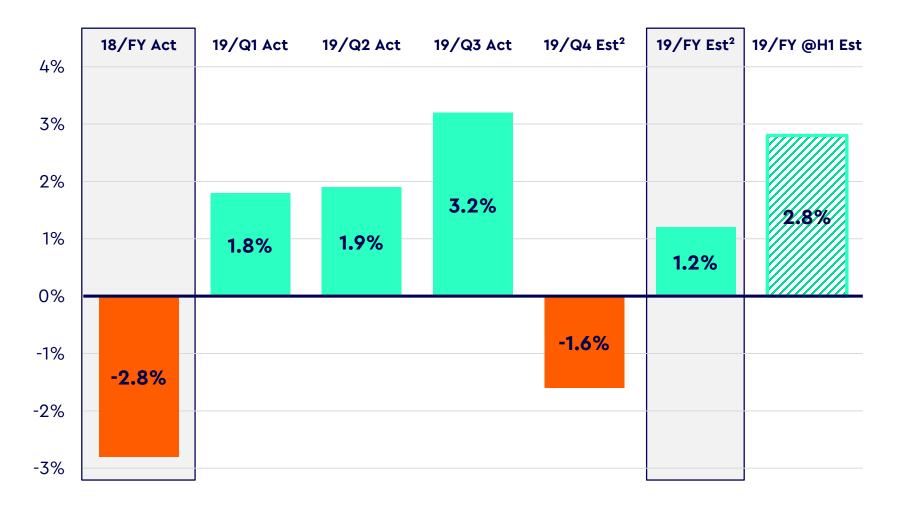
#### **REVENUE LESS PASS-THROUGH COSTS GROWTH VS PRIOR YEAR**



#### Including Kantar:

LFL -2.8%	LFL -1.4%	LFL 0.7%	LFL -1.1%
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#### IMPACT OF FX ON REVENUE LESS PASS-THROUGH COSTS<sup>1</sup>



- 2019 YTD currency tailwind 2.3%
- 2019 currency tailwind 1.2%<sup>2</sup>, reduced from H1 Est 2.8% due to recent strengthening of £
- 2018 full year headwind
  -2.8%

#### **REVENUE LESS PASS-THROUGH COSTS BY QUARTER**

	CONTINUING OPERATIONS			TOTAL	TOTAL INCLUDING KANTAR		
	Δ REPORTED	Δ CONSTANT CURRENCY	ΔLFL	∆ REPORTED	Δ CONSTANT CURRENCY	ΔLFL	
Q1	-1.0%	-2.8%	-3.3%	-0.7%	-2.3%	-2.8%	
Q2	0.6%	-1.3%	-1.7%	0.7%	-1.0%	-1.4%	
H1	-0.2%	-2.0%	-2.5%	0.0%	-1.6%	-2.0%	
Q3	3.7%	0.5%	0.5%	3.7%	0.6%	0.7%	
YTD	1.1%	-1.2%	-1.5%	1.2%	-0.9%	-1.1%	

#### **REVENUE LESS PASS-THROUGH COSTS BY REGION – THIRD QUARTER**

	2019 £M	2018 £M	Δ REPORTED	∆ CONSTANT CURRENCY	Δ LFL	Δ LFL INCL. KANTAR
North America	1,034	1,001	3.2%	-2.3%	-3.5%	-3.2%
UK	334	332	0.6%	0.6%	3.1%	2.1%
Western Continental Europe	518	501	3.4%	2.4%	1.7%	1.8%
Asia Pacific, Latin America, Africa & Middle East and Central & Eastern Europe	839	794	5.7%	2.7%	4.0%	4.1%
Total Continuing Operations	2,725	2,628	3.7%	0.5%	0.5%	0.7%
Discontinued Operations - Kantar	492	475	3.8%	1.3%	1.6%	
Total	3,217	3,103	3.7%	0.6%	0.7%	

#### **REVENUE LESS PASS-THROUGH COSTS BY REGION – YEAR TO DATE**

	2019 £M	2018 £M		∆ CONSTANT CURRENCY	Δ LFL	Δ LFL INCL. KANTAR
North America	2,985	2,959	0.9%	-4.8%	-6.1%	-5.7%
UK	1,026	1,018	0.9%	0.9%	1.9%	0.8%
Western Continental Europe	1,560	1,553	0.4%	0.9%	0.4%	0.5%
Asia Pacific, Latin America, Africa & Middle East and Central & Eastern Europe	2,353	2,307	2.0%	1.4%	2.1%	2.5%
Total Continuing Operations	7,924	7,837	1.1%	-1.2%	-1.5%	-1.1%
Discontinued Operations - Kantar	1,442	1,415	1.9%	0.8%	0.8%	
Total	9,366	9,252	1.2%	-0.9%	-1.1%	

#### **REVENUE LESS PASS-THROUGH COSTS BY SECTOR – THIRD QUARTER**

	2019 £M	2018 £M	∆ REPORTED	∆ CONSTANT CURRENCY	$\Delta$ LFL
Global Integrated Agencies	2,036	1,941	4.9%	1.7%	1.7%
Public Relations	225	215	4.5%	0.6%	-0.9%
Specialist Agencies	464	472	-1.7%	-4.7%	-3.4%
Total Continuing Operations	2,725	2,628	3.7%	0.5%	0.5%
Discontinued Operations - Kantar	492	475	3.8%	1.3%	1.6%
Total	3,217	3,103	3.7%	0.6%	0.7%

#### **REVENUE LESS PASS-THROUGH COSTS BY SECTOR – YEAR TO DATE**

	2019 £M	2018 £M	∆ REPORTED	∆ CONSTANT CURRENCY	Δ LFL
Global Integrated Agencies	5,894	5,786	1.9%	-0.3%	-0.6%
Public Relations	667	645	3.4%	0.1%	-1.3%
Specialist Agencies	1,363	1,406	-3.1%	-5.3%	-5.3%
Total Continuing Operations	7,924	7,837	1.1%	-1.2%	-1.5%
Discontinued Operations - Kantar	1,442	1,415	1.9%	0.8%	0.8%
Total	9,366	9,252	1.2%	-0.9%	-1.1%

#### TRADE ESTIMATES OF ASSIGNMENT WINS/LOSSES THIRD QUARTER

#### WINS

WPP AGENCY	MEDIA (M)/ CREATIVE (C)	LOSING AGENCY	ACCOUNT	OFFICE	BILLINGS \$M
Mindshare	М	MediaCom	Allergan <sup>1</sup>	USA	378
Ogilvy	С	IPG/Other	Mondelez	Global	350
MediaCom	М	OMC/PUB/IPG	eBay	N. America/China	250
Wavemaker	М	DEN	Pernod Ricard	China	44
mSix	М	IND	Emami Group	India	43

#### LOSS

WPP AGENCY	MEDIA (M)/ CREATIVE (C)	WINNING AGENCY	ACCOUNT	OFFICE	BILLINGS \$M
MediaCom	М	Mindshare	Allergan <sup>1</sup>	USA	378
Wavemaker	М	DEN	Vodafone	Global	300

### **NET DEBT**

30 SEPTEMBER YTD:	2019 £M	2018 £M	<b>A £M</b>
Average net debt <sup>1</sup> on constant currency basis	(4,477)	(5,102)	625
Average net debt <sup>1</sup> on reportable basis	(4,477)	(4,991)	514
Net debt <sup>1</sup> at 30 September on constant currency basis	(4,469)	(4,962)	493
Net debt <sup>1</sup> at 30 September on reportable basis	(4,469)	(4,884)	415

### **USES OF FREE CASH FLOW**

	FY TARGET	SEPT YTD 2019	SEPT YTD 2018	FY 2018
(Disposals)/acquisitions (excluding earnouts):				
Acquisitions <sup>1</sup>	c. £200M	£44M	£260M	£288M
<u>Less</u> disposals <sup>2</sup>	c. £(200M)	£(311M)	£(704M)	£(849M)
Net (disposals)/acquisitions	NEUTRAL	£(267M)	£(444M)	£(561M)
Share buy-backs: % of issued share capital	-	- -	£201M 1.3%	£207M 1.3%
Balance Sheet				
Headroom: Undrawn facilities & surplus cash	-	£3.5B	£3.4B	£4.3B
Average net debt <sup>3</sup> at 2019 exchange rates	-	£4.5B	£5.1B	£5.0B <sup>4</sup>

- 2. Includes proceeds from disposals of property, plant & equipment (£167m), and investments and subsidiaries (£144m)
- 3. Net debt including Kantar
- 4. FY 2018 net debt stated at 2018 actual exchange rates

5. Net debt/EBITDA ratio calculated excluding impact of IFRS 16: Leases

<sup>1.</sup> Acquisitions are initial payments, net of cash acquired, and include other investments and associates

### GUIDANCE

# Our 2019 financial guidance was previously given including Kantar and remains unchanged, both including and excluding Kantar, as follows:

- Like-for-like revenue less pass-through costs -1.5% to -2.0%
- Headline operating margin to revenue less pass-through costs down around 1.0 margin point on constant currency basis (excluding impact of IFRS 16)

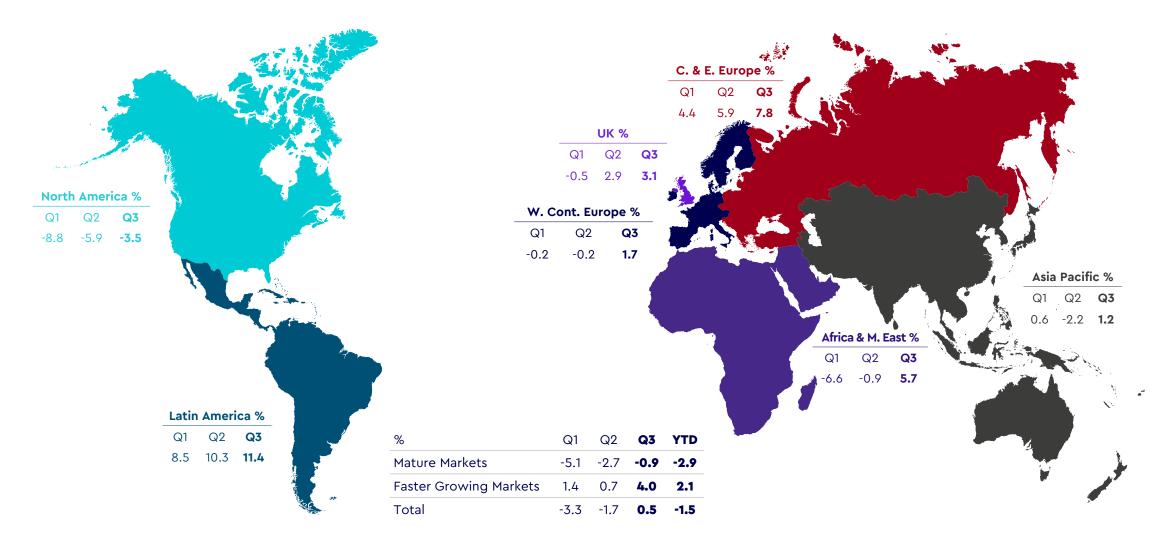
#### **STRATEGIC PROGRESS – 10 MONTHS ON**

- Vision and Offer: important wins, improved retention, increasingly integrated proposition to clients
- Simpler Structure: demonstrating results with VMLY&R growing in Q3 in USA and globally
- Leadership: continued progress in building the team new CFO appointed
- Balance sheet: Kantar transaction approved by shareholders, takes leverage to low end of target range well ahead of plan
- Guidance: reiterating 2019 guidance of -1.5% to -2.0% including and excluding Kantar

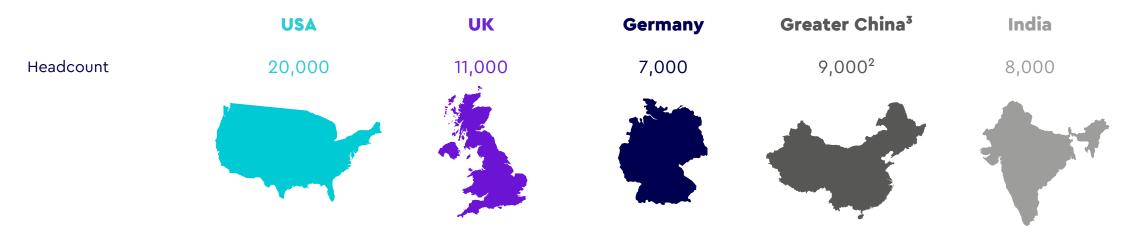
Positive growth in Q3 encouraging - reflects benefits from actions taken to date

## OTHER FINANCIAL INFORMATION

#### **REVENUE LESS PASS-THROUGH COSTS GROWTH<sup>1</sup> BY REGION LIKE-FOR-LIKE %**



### **TOP 5 MARKETS<sup>1</sup>**



#### **REVENUE LESS PASS-THROUGH COSTS GROWTH<sup>2</sup>**

2019 YTD	-6.3%	1.9%	-2.0%	-2.4%	13.5%
2019 Q3	-3.8%	3.1%	-0.4%	-0.8%	15.5%
2019 Q2	-5.9%	2.9%	-5.7%	-9.2%	17.1%
2019 Q1	-9.1%	-0.5%	0.7%	4.2%	7.7%
2018 FY	-3.8%	-0.2%	1.2%	2.0%	3.9%

1. Top 5 markets for continuing operations

2. Like-for-like growth vs prior year from continuing operations

3. Includes Hong Kong and Taiwan

### BRIC MARKETS<sup>1</sup>



#### **REVENUE LESS PASS-THROUGH COSTS GROWTH<sup>2</sup>**

2019 YTD	-2.4%	-2.4%	11.3%	13.5%	7.8%
2019 Q3	-0.4%	-0.8%	8.9%	15.5%	14.7%
2019 Q2	-10.7%	-9.2%	14.7%	17.1%	11.5%
2019 Q1	6.1%	4.2%	10.3%	7.7%	-3.3%
2018 FY	2.4%	2.0%	6.3%	3.9%	1.0%

1. Top 5 markets for continuing operations

2. Like-for-like growth vs prior year from continuing operations

3. Includes Hong Kong and Taiwan

#### **EFFECTS OF CURRENCY**

THIRD QUARTER	2019	2018	STERLING (WEAKER)/STRONGER
US\$	1.23	1.30	-5%
€	1.11	1.12	-1%
Chinese Renminbi	8.7	8.9	-2%
Brazilian Real	4.90	5.15	-5%
Australian \$	1.80	1.78	1%
Canadian \$	1.63	1.70	-4%
Indian Rupee	87	91	-4%
Singapore \$	1.69	1.78	-5%
South African Rand	18.1	18.4	-2%

 Q3 currency movements accounted for 3.2% increase<sup>1</sup> in revenue less passthrough costs

 Reflects overall weakness of £ sterling, primarily against US\$

#### DEBT MATURITY PROFILE £M AT 30 SEPTEMBER 2019

	£ TOTAL CREDIT	£ TOTAL DRAWN	700		
£ bonds £400m (2.875% Sep '46)	400	400			
US bond \$220m (5.625% Nov '43)	179	179	600		
US bond \$93m (5.125% Sep '42)	76	76			
Eurobonds €600m (1.625% Mar '30)	532	532	500		
Eurobonds €750m (2.25% Sep '26)	665	665			
Eurobond €500m (1.375% Mar '25)/£444m Swap¹	444	444	400		
US bond \$750m (3.75% Sep '24)	610	610			
Eurobonds €750m (3.0% Nov '23)	665	665	300		
US bond \$500m (3.625% Sep '22)	407	407			
Eurobond €250m (3m EURIBOR + 0.45% Mar '22)	222	222	200		
US bond \$812m (4.75% Nov '21)	661	661			
Eurobonds €250m (3m EURIBOR + 0.32% May '20)	222	222	100		
Eurobonds €600m (0.75% Nov '19)	532	532			
Debt Facilities	5,615	5,615			
Bank revolver <sup>2</sup> WPP (\$2,500m Mar'24)	2,034	443	2019 2020 2020 2020 2020 2020 2020 2020		
Bank revolver <sup>2</sup> WPP AUNZ (A\$520m Jun'20/Jun '21)	285	196	· · · · · · · · · · · · · · ·		
Net cash, overdrafts & other adjustments	-	(1,785)	Weighted Average Coupon 2.7%		
Total Borrowing Capacity / Net Debt <sup>3</sup>	7,934	4,469	Weighted Average Maturity 6.9 years		
Evchance Rates \$ /\$ 1 220 \$ /€ 1 127 \$ / \\$ 1 821			Available Liquidity £3,465M		

Exchange Rates £/\$ 1.229 £/€ 1.127 £/A\$ 1.821

1. Swapped to £444M at 2.61%

2. These instruments are subject to financial covenants

3. Net debt including Kantar



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